STATE OF MICHIGAN COUNTY OF WASHTENAW AUGUSTA CHARTER TOWNSHIP

A RESOLUTION ESTABLISHING A MINIMUM FUND BALANCE POLICY FOR THE GENERAL AND FIRE FUNDS TO BE 50% OF THE FOLLOWING YEAR EXPENDITURES

RESOLUTION 18-07

At a regular meeting of the Township Board of Augusta Charter Township, Washtenaw County, Michigan, held in the Board Chambers at 8021 Talladay Road, Whittaker, Michigan 48190, on the 26 day of March, 2018 at 7 p.m.

WHEREAS, the Governmental Accounting Standards Board Statement No.54 does recommend as a best practice that governments establish a minimum level of unrestricted fund balance; and

WHEREAS, the Government Finance Officer's Association of the United States and Canada recommends that general-purpose governments incorporate in their financial policies that unrestricted fund balance in the general fund be no less than two months (16%) of regular general fund operating revenues or regular general fund operating expenditures.; and

WHEREAS, The size of the government may drive appropriate levels of fund balance - a larger government may find that fund balance doesn't need to be quite as high as GFOA recommends; in contrast, smaller governments may find that a more appropriate fund balance level for their organization to be higher than what GFOA recommends; and

WHEREAS, a government's particular situation often may require a level of unrestricted fund balance in the general fund significantly in excess of this recommended minimum level (for example, a March 31st year end entity whose recent tax collections are needed to sustain the organization through the next year should have a higher fund balance than a December 31st year end entity who will recognize its property tax levy as revenue at the beginning of its next fiscal year).

NOW, THEREFORE BE IT RESOLVED, by the Board of the Charter Township of Augusta, County of Washtenaw, State of Michigan that:

Section 1. The Fund Balance ADMIN Policy #001 dated March, 2018 as attached is made a part of this resolution.

Section 2. Said Fund Balance policy is hereby declared adopted.

Motion to approve Resolution was offered by Burek and seconded by Ortiz.

Roll Call: Aye; Burek, Domas, Howard, Ortiz

Nay; Chie, Shelby Absent; Knick

RESOLUTION DECLEARED ADOPTED.

Brian Shelby, Augusta Charter Township,

Supervisor

CERTIFICATE

I, Belynda Domas, the elected and acting Clerk of Augusta Charter Township, hereby certify that the foregoing resolution was adopted by the Township Board, as presented at a meeting on March 26, 2018, at which meeting a quorum was present, by a roll call vote of said members as herein set forth; that said resolution was ordered to take immediate effect.

Belynda Domas, Augusta Charter Township, Clerk

Augusta Charter Township Fund Balance Policy Date Last Updated: March 2018

ADMIN Policy #001

Requirements and Best Practices

Government Accounting Standards Board Statement No. 54 requires certain actions by the governing body in order to establish a means to segregate fund balance for reporting purposes. In addition, although not required by any accounting standard, in order to ensure that governments maintain adequate levels of fund balance to mitigate risks and provide a back-up for revenue shortfalls, it is the recommended best practice that governments establish a minimum level of unrestricted fund balance in their general fund, along with policies related to use and replenishment of fund balance.

Purpose

Augusta Charter Township believes that sound financial management principles require that sufficient funds be retained by the Township to provide a stable financial base at all times. To retain this stable financial base, the organization needs to maintain a fund balance in the General Fund that is sufficient to fund all cash flows of the organization, to provide financial reserves for unanticipated expenditures and/or revenue shortfalls of an emergency nature, and to provide funds for all existing encumbrances.

The purpose of this policy is to establish a key element of the financial stability of Augusta Charter Township by setting guidelines for, fund balance. Fund balance is an important measure of economic stability. It is essential that Augusta Charter Township maintain adequate levels of fund balance to mitigate financial risk that can occur from unforeseen revenue fluctuations, unanticipated expenditures, and similar circumstances. The fund balance also provides cash flow liquidity for the general operations of Augusta Charter Township.

In addition, this policy addresses Augusta Charter Township's requirements under GASB 54 surrounding the composition of fund balance, including the establishment and use of the various components of fund balance.

Definitions

 $\underline{Fund\ Balance}-A\ governmental\ fund's\ fund\ balance\ is\ the\ difference\ between\ its\ assets,\ deferred\ outflows\ and\ its\ liabilities\ and\ deferred\ inflows.$

<u>Fund Balance Components</u> — An accounting distinction is made between the portions of fund equity that are spendable and nonspendable. Under GASB 54, these are broken up into five categories:

Augusta Charter Township Fund Balance Policy Date Last Updated: March 2018

- 1) Nonspendable fund balance Amounts that are not in a spendable form (such as inventory) or are required to be maintained intact (such as the corpus of an endowment fund)
- 2) Restricted fund balance —Amounts that can be spent only for the specific purposes stipulated by external resource providers either constitutionally or through enabling legislation. Examples include grants and dedicated mileages.
- 3) Committed fund balance Amounts constrained to specific purposes by a government itself using its highest level of decision-making authority; to be reported as committed, amounts cannot be used for any other purpose unless the government takes the same highest-level action to remove or change the constraint.
- 4) Assigned fund balance —Amounts *intended* to be used by the government for specific purposes. Intent can be expressed by the governing body or by an official or body to which the governing body delegates the authority. In governmental funds other than the general fund, assigned fund balance represents the amount that is not restricted or committed. This indicates that resources in other governmental funds are, at a minimum, intended to be used for the purpose of that fund.
- 5) Unassigned fund balance is the residual classification of the general fund and includes all amounts not contained in other classifications. Unassigned amounts are technically available for any purpose.

<u>Unrestricted fund balance</u> - Unrestricted fund balance includes committed, assigned and unassigned fund balance categories. Governments may deem it appropriate to exclude from consideration resources that have been committed or assigned to some other purpose and focus on unassigned fund balance rather than on unrestricted fund balance.

Policies

Minimum Unrestricted Fund Balance - General Fund and Fire Fund

Augusta Charter Township with a March 31 year end and a tax levy of December 1 for the current year operations establishes a minimum fund balance goal of approximately 50% of the following year operating expenditures.

With approval of the board, the following reasons justify appropriations that may draw the fund balance below the 50%:

- 1. Planned use of reserves for capital expenditure
- 2. One-time emergency expenditure said emergency having been declared by the board
- One-time legal expenses

Augusta Charter Township Fund Balance Policy Date Last Updated: March 2018

If unrestricted fund balance falls below the 50% minimum balance the board will make a determination of replenishment during the next budget cycle with said plan of replenishment to be implemented in the following year and have attained the minimum funding level within the following 5 years.

The fund balance of Augusta Charter Township's General and Fire Funds has been accumulated to provide stability and flexibility to respond to unexpected adversity and/or opportunities. The Township's basic goal is to limit expenditures to anticipated revenue in order to maintain a balanced budget.